



SANTA CRUZ • PUBLIC
LIBRARIES
A City-County System

LIBRARY JOINT POWERS AUTHORITY BOARD
FINANCE SUBCOMMITTEE

Monday, May 23, 2011
Central Branch Community Meeting Room
224 Church Street, Santa Cruz

6:00 PM PUBLIC MEETING

1. ROLL CALL
2. APPROVE AGENDA OF MAY 23, 2011
3. APPROVE MINUTES OF APRIL 25, 2011
4. ORAL COMMUNICATIONS
5. STAFF REPORTS
 - a. Financial reports through April 2011
 - i. Consolidated balance sheet showing assets and liabilities
 - ii. Summary page showing fund balances for fiduciary and contingency funds
 - iii. Revenue and Expense report (Financial Status Balances) including encumbrances
 - iv. Interagency labor charges (52149) broken out into detail showing payroll costs and specific benefit costs;
 - v. Month End Cash Balances
 - b. FY 11/12 Budget
 - c. Fund Balance Policy

6. NEXT MEETING

The next regularly scheduled meeting is June 27, 2011.

7. ADJOURN

The Santa Cruz City-County Library System does not discriminate against persons with disabilities. Out of consideration for people with chemical sensitivities, we ask that you attend fragrance free. Upon request, the agenda can be provided in a format to accommodate special needs. Additionally, if you wish to attend this public meeting and will require assistance such as an interpreter for American Sign Language, Spanish, or other special equipment, please call the Library Administration Office at 427-7706 at least five days in advance so that we can arrange for such special assistance, or email subfinder@santacruzpl.org.
Library Headquarters and System Services

117 Union Street • Santa Cruz, California 95060 • (831) 420-5600

The Library Joint Powers Authority Board Finance Subcommittee will adjourn from the regularly scheduled meeting of May 23, 2011 to the next regularly scheduled public meeting on June 27, 2011 at 6:00 pm in the Community Meeting Room of the Central Branch Library.

The Santa Cruz City-County Library System does not discriminate against persons with disabilities. Out of consideration for people with chemical sensitivities, the Library requests that you attend fragrance free. The Central Branch Library is a fully accessible facility. If you wish to attend this public meeting, and you will require special assistance such as sign language or other special devices in order to attend and participate, please call (831) 427-7706 seventy-two (72) hours prior to the event to make arrangements for assistance. Upon request, agendas for public meetings can be provided in a format to accommodate special needs.

SANTA CRUZ PUBLIC LIBRARIES
A CITY-COUNTY SYSTEM

LIBRARY JOINT POWERS BOARD
FINANCE COMMITTEE

MINUTES

April 25, 2011

Central Branch Meeting Room
224 Church Street, Santa Cruz

6:00 PM PUBLIC MEETING

I. ROLL CALL

Present: Citizenmember Gorson, Councilmember Storey and Councilmember Terrazas (6:05pm)

Staff: Teresa Landers, Library Director
Jack Dilles, Finance Director

II. APPROVAL OF MEETING AGENDA OF APRIL 25, 2011

Citizenmember Gorson moved, seconded by Councilmember Storey

that the Board approve the agenda of April 25, 2011.

UNAN

Absent: Terrazas

III. APPROVAL OF MINUTES OF MARCH 28, 2011

Citizenmember Gorson moved, seconded by Councilmember Storey

that the Board approve the minutes of March 28, 2011.

UNAN

Absent: Terrazas

IV. ORAL COMMUNICATIONS

There were no oral communications.

V. STAFF REPORTS

A. Financial Reports through March 2011

Revenues:

-Sales tax is tracking a little high at 81% for the year

-Maintenance of Effort is at 75% for the year, which is right on target.

Expenditures:

- Expenditures are all accounted for; some lines are low but they do have plans to be spent
- Hardware and software expenses are tied to the new ILS; the library will be carrying this line over into the new fiscal year to cover expenses.

Personnel:

- Is running slightly under budget at 70% for the year (75%).
Contributing factors: vacant positions back filled with temporary workers; FICA may be over budgeted, staff have worked hard to fill in-house versus using temporary employees and unemployment expenses have dropped.

Month End Cash Balance

- Have hit \$1 million

B. County of Santa Cruz Quarterly Update for Library Sales Tax Revenue

The County has reported a \$36,555 increase over the 3rd quarter estimates. The library's portion of that is approximately \$28,000 since the library receives 77%.

Jack Dilles, Finance Director, gave the subcommittee a few updates on the workflow between the City and the County. He is working with the County on receiving access to an information database that tracks trends in sales tax. In addition, the Financing Authority is finishing up their audit report and it should be ready for distribution in June. Mr. Dilles is working with the County on getting a copy of this report earlier. Finally, the County Auditor has a meeting twice a year in order to meet with City officials to update them on property tax trends. The County Assessor projected that property tax revenue will continue to stay flat and that delinquency rates have dropped.

C. FY 11/12 Budget Update

The Director presented a draft budget for FY 11/12 with half of the year being projected with the new library service model in place.

VII. NEXT MEETING

The next regularly scheduled meeting will be held Monday, May 23, 2011 at 6:00PM in the Central Library meeting room.

VIII. ADJOURN

The regular meeting adjourned at 7:05 p.m.

Respectfully submitted,

Kira Henifin
Clerk of the Board

All documents referred to in these minutes are available in the Library Office.

LIBRARY JOINT POWERS AUTHORITY	
COMBINED BALANCE SHEET	
JPA FUND AND ACCOUNT GROUPS	
APRIL 2011	
	JPA
	Total
Assets	
Pooled cash	1,227,629.78
Pooled cash interest receivable	2,435.09
Other interest receivable	276.07
Taxes receivable - current	343,402.50
Accounts receivable	434,301.99
Infrastructure	579,683.02
Accumulated depreciation - infrastructure	(191,370.66)
Lease improvements - buildings	2,018,031.67
Accumulated depreciation - lease imp-buildings	(1,031,667.59)
Machinery and equipment	1,617,208.66
Accumulated depreciation - machinery & equip	(1,478,466.09)
Software	61,759.70
Accumulated depreciation-software	(61,759.70)
Construction in progress	78,918.85
Total Assets	3,600,383.29
Liabilities	
Accounts payable	199,247.79
Sales tax payable	834.66
Deferred grant revenue - unearned	529.84
Unclaimed funds	219.00
Payable to the County - noncurrent	80,586.11
Other intergovernmental payable-noncurrent	350,179.03
Total Liabilities	631,596.43
Equities	
Unreserved, undesignated fund balance	1,311,285.14
Committed - cash flow/unexpected expenditures	495,929.00
Investment in capital assets - Library	1,592,337.86
Reserved for long-term debt	(430,765.14)
Total Equities	2,968,786.86
Total Liabilities and Equities	3,600,383.29

LIBRARY JOINT POWERS AUTHORITY									
COMBINED BALANCE SHEET									
TRUST FUNDS									
APRIL 2011									
	Fund #	931	932	933	934	935			
	Fund Description	McCaskill Loc His	McCaskill Vis Imp	Finkeldey	Whalen	Leet-Corday			
Assets									
	Pooled cash	260,304.93	246,096.68	9,530.18	119,443.13	89,256.73			724,631.65
	Pooled cash interest receivable	646.61	611.32	23.67	296.70	211.88			1,790.18
	Total Assets	260,951.54	246,708.00	9,553.85	119,739.83	89,468.61			726,421.83
Equities									
	Net assets held in trust-library prog	260,951.54	246,708.00	9,553.85	119,739.83	89,468.61			726,421.83
	Total Equities	260,951.54	246,708.00	9,553.85	119,739.83	89,468.61			726,421.83

Revenue Status Report
Library JPA
CITY OF SANTA CRUZ
4/1/2011 through 4/30/2011

951 Library Joint Powers Authority

Account Number	Adjusted Estimate	Revenues	Year-to-date Revenues	Balance	Prct Rcvd
951-41000 TAXES					
951-00-00-0000-41211 Sales and use tax	5,321,475.00	343,402.50	4,663,756.90	657,718.10	87.64
Total TAXES	5,321,475.00	343,402.50	4,663,756.90	657,718.10	87.64
951-43000 INTERGOVERNMENTAL					
951-36-00-0000-43210 State operating grants and contributions	70,000.00	0.00	72,564.00	-2,564.00	103.66
951-36-00-0000-43310 Local operating grants and contributions	12,000.00	0.00	12,000.00	0.00	100.00
951-36-00-0000-43311 Maintenance of effort contributions	5,210,951.00	434,301.99	4,340,307.40	870,643.60	83.29
951-36-55-3531-43210 State operating grants and contributions	2,500.00	0.00	1,423.10	1,076.90	56.92
951-36-55-3560-43190 Federal grants - other	3,024.00	36,000.00	39,024.00	-36,000.00	1290.48
Total INTERGOVERNMENTAL	5,298,475.00	470,301.99	4,465,318.50	833,156.50	84.28
951-44000 CHARGES FOR SERVICES					
951-36-00-0000-44613 Internet use fee	7,000.00	120.00	3,165.70	3,834.30	45.22
951-36-00-0000-44630 Room rentals-library JPA	1,890.00	40.00	1,641.00	249.00	86.83
951-36-00-0000-44901 Photocopy fee	10,000.00	518.14	5,717.83	4,282.17	57.18
Total CHARGES FOR SERVICES	18,890.00	678.14	10,524.53	8,365.47	55.71
951-45000 FINES AND FORFEITS					
951-36-00-0000-45131 Library fines	200,000.00	16,879.63	171,411.38	28,588.62	85.71
951-36-00-0000-45132 Lost library items	25,000.00	1,726.45	19,734.37	5,265.63	78.94
Total FINES AND FORFEITS	225,000.00	18,606.08	191,145.75	33,854.25	84.95

Revenue Status Report
Library JPA
CITY OF SANTA CRUZ
4/1/2011 through 4/30/2011

951 Library Joint Powers Authority

Account Number	Adjusted Estimate	Revenues	Year-to-date Revenues	Balance	Prct Rcvd
951-46000 MISCELLANEOUS REVENUES					
951-00-00-0000-46110 Pooled cash and investment interest	-5,000.00	1,781.79	7,631.81	-12,631.81	152.64
951-00-00-0000-46190 Interest earnings - other	5,141.00	276.07	2,654.88	2,486.12	51.64
951-00-00-0000-46910 Miscellaneous operating revenue	9,250.00	0.00	9,140.00	110.00	98.81
951-00-00-0000-46990 Miscellaneous non-operating revenue	25,000.00	20,660.08	80,560.00	-55,560.00	322.24
951-36-00-0000-46303 Donations - library	42,222.30	0.00	58,772.16	-16,549.86	139.20
951-36-00-0000-46309 Donations - library - Friends of the Lib	25,100.00	274.16	78,916.37	-53,816.37	314.41
951-36-00-0000-46916 Cash over/short	0.00	-0.91	-8.44	8.44	0.00
951-36-00-0000-46918 Damaged property recovery	0.00	11.72	1,091.78	-1,091.78	0.00
Total MISCELLANEOUS REVENUES	101,713.30	23,002.91	238,758.56	-137,045.26	234.74
951-49000 OTHER FINANCING SOURCES					
951-00-00-0000-49122 From Library Private Trust Fund	40,190.00	0.00	40,190.00	0.00	100.00
Total OTHER FINANCING SOURCES	40,190.00	0.00	40,190.00	0.00	100.00
Grand Total	11,005,743.30	855,991.62	9,609,694.24	1,396,049.06	87.32

Expenditure Status Report
Library JPA
CITY OF SANTA CRUZ
4/1/2011 through 4/30/2011

951 Library Joint Powers Authority

<u>Account Number</u>		<u>Adjusted Appropriation</u>	<u>Expenditures</u>	<u>Year-to-date Expenditures</u>	<u>Year-to-date Encumbrances</u>	<u>Balance</u>	<u>Prc't Used</u>
951-52000	SERVICES						
951-36-50-3510-52135	Financial services - outside	6,200.00	515.50	5,155.00	0.00	1,045.00	83.15
951-36-50-3510-52149	Interagency labor charges	603,881.00	44,311.70	464,473.90	0.00	139,407.10	76.91
951-36-50-3510-52199	Other professional & technical services	63,900.00	0.00	21,400.00	37,400.00	5,100.00	92.02
951-36-50-3510-52223	Vehicle operation charges - internal	0.00	0.00	163.75	0.00	-163.75	0.00
951-36-50-3510-52240	Office equipment operation/maint	5,020.00	494.64	3,194.67	0.00	1,825.33	63.64
951-36-50-3510-52248	Software maintenance services	5,000.00	0.00	0.00	5,000.00	0.00	100.00
951-36-50-3510-52302	Travel and meetings	2,000.00	0.00	1,119.30	0.00	880.70	55.97
951-36-50-3510-52402	Telecommunications service - internal	0.00	4,001.97	47,463.94	0.00	-47,463.94	0.00
951-36-50-3510-52403	Telecommunications service - outside	3,970.00	236.17	2,064.95	0.00	1,905.05	52.01
951-36-50-3510-52933	Liability insurance/surety bonds-outside	14,484.00	0.00	10,190.00	0.00	4,294.00	70.35
951-36-50-3510-52961	Dues and memberships	17,471.00	0.00	12,690.97	0.00	4,780.03	72.64
951-36-50-3510-52971	Printing and binding-internal	100.00	13.28	107.14	0.00	-7.14	107.14
951-36-50-3510-52972	Printing and binding-outside	5,900.00	0.00	3,489.76	0.00	2,410.24	59.15
951-36-50-3510-52973	Moving Costs	10,000.00	0.00	0.00	9,998.00	2.00	99.98
951-36-50-3540-52135	Financial services - outside	550,000.00	43,326.72	426,183.60	0.00	123,816.40	77.49
951-36-51-3520-52131	Claims management services - outside	16,000.00	438.55	5,325.25	10,677.35	-2.60	100.02
951-36-51-3520-52149	Interagency labor charges	1,214,081.00	95,307.07	956,648.11	0.00	257,432.89	78.80
951-36-51-3520-52244	Other equipment operation/maintenance	3,500.00	0.00	0.00	0.00	3,500.00	0.00
951-36-51-3520-52248	Software maintenance services	17,588.00	281.12	2,529.64	6,355.00	8,703.36	50.52
951-36-51-3520-52972	Printing and binding-outside	3,000.00	0.00	1,637.03	0.00	1,362.97	54.57
951-36-52-3530-52149	Interagency labor charges	4,313,404.00	325,644.73	3,289,260.92	0.00	1,024,143.08	76.26
951-36-52-3530-52244	Other equipment operation/maintenance	3,000.00	0.00	0.00	0.00	3,000.00	0.00
951-36-52-3530-52302	Travel and meetings	3,063.00	20.91	273.18	0.00	2,789.82	8.92
951-36-52-3530-52972	Printing and binding-outside	6,000.00	30.16	972.71	0.00	5,027.29	16.21
951-36-53-3515-52149	Interagency labor charges	225,162.00	17,777.12	178,155.24	0.00	47,006.76	79.12
951-36-53-3515-52201	Water, sewer and refuse	55,065.00	5,221.80	43,236.39	0.00	11,828.61	78.52
951-36-53-3515-52211	Janitorial services	100,000.00	0.00	58,106.17	0.00	41,893.83	58.11
951-36-53-3515-52223	Vehicle operation charges - internal	39,555.00	0.00	27,972.46	0.00	11,582.54	70.72
951-36-53-3515-52246	Building and facility o & m - outside	140,984.00	16,219.41	91,799.83	14,031.60	35,152.57	75.07
951-36-53-3515-52247	Landscaping maintenance services	21,145.00	62.66	3,933.65	0.00	17,211.35	18.60
951-36-53-3515-52261	Equipment, building and land rentals	393,396.00	32,671.33	337,921.30	10,422.00	45,052.70	88.55

Expenditure Status Report
Library JPA
CITY OF SANTA CRUZ
4/1/2011 through 4/30/2011

951 Library Joint Powers Authority

Account Number	Adjusted Appropriation	Expenditures	Year-to-date Expenditures	Year-to-date Encumbrances	Balance	Prct Used
951-36-53-3515-52302 Travel and meetings	150.00	0.00	0.00	0.00	150.00	0.00
951-36-53-3515-52932 Liability insurance/surety bonds-interna	15,500.00	1,291.67	12,916.70	0.00	2,583.30	83.33
951-36-53-3515-52933 Liability insurance/surety bonds-outside	36,506.00	0.00	30,883.00	0.00	5,623.00	84.60
951-36-54-3550-52149 Interagency labor charges	550,312.00	45,399.08	450,073.80	0.00	100,238.20	81.79
951-36-54-3550-52199 Other professional & technical services	29,000.00	4,000.00	11,900.00	6,100.00	11,000.00	62.07
951-36-54-3550-52248 Software maintenance services	215,038.00	24,529.00	85,840.58	956.07	128,241.35	40.36
951-36-54-3550-52249 Hardware maintenance services	55,275.00	8,064.82	42,962.91	1,761.73	10,550.36	80.91
951-36-54-3550-52302 Travel and meetings	1,300.00	149.94	1,032.85	0.00	267.15	79.45
951-36-54-3550-52403 Telecommunications service - outside	151,291.00	3,667.21	80,241.72	31,723.55	39,325.73	74.01
951-36-55-3560-52149 Interagency labor charges	802,600.00	62,757.83	629,695.38	0.00	172,904.62	78.46
951-36-55-3560-52302 Travel and meetings	800.00	141.78	1,538.16	0.00	-738.16	192.27
951-36-55-3560-52304 Training	13,975.00	6,014.47	13,006.03	0.00	968.97	93.07
951-36-55-3560-52306 LSTA Tuition Reimb grant training	3,024.00	0.00	1,512.00	0.00	1,512.00	50.00
951-36-55-3560-52960 Advertising	3,000.00	0.00	0.00	0.00	3,000.00	0.00
951-36-55-3560-52972 Printing and binding-outside	6,000.00	296.98	1,709.55	0.00	4,290.45	28.49
Total SERVICES	9,726,640.00	742,887.62	7,358,781.54	134,425.30	2,233,433.16	77.04
951-53000 SUPPLIES						
951-36-50-3510-53101 Postage charges	12,000.00	645.44	3,892.91	0.00	8,107.09	32.44
951-36-50-3510-53102 Office supplies	16,200.00	2,355.69	13,217.61	0.00	2,982.39	81.59
951-36-51-3520-53106 Books and periodicals	637,000.00	48,694.88	488,891.69	0.00	148,108.31	76.75
951-36-51-3520-53107 Books and periodicals-grants & donations	25,100.00	16,337.38	80,517.08	0.00	-55,417.08	320.79
951-36-51-3520-53112 Library functional supplies	120,350.00	4,633.92	40,973.40	5,875.00	73,501.60	38.93
951-36-52-3530-53109 Copier supplies	6,500.00	1,103.45	4,226.45	0.00	2,273.55	65.02
951-36-53-3515-53108 Safety clothing and equipment	2,690.00	119.78	1,119.97	0.00	1,570.03	41.63
951-36-53-3515-53113 Janitorial supplies	18,000.00	443.85	12,243.49	0.00	5,756.51	68.02
951-36-53-3515-53311 Electricity	157,710.00	9,579.11	117,400.47	0.00	40,309.53	74.44
951-36-53-3515-53312 Natural gas	20,260.00	2,842.39	18,371.39	0.00	1,888.61	90.68
951-36-54-3550-53110 Computer supplies	20,000.00	857.47	11,588.31	4,782.31	3,629.38	81.85
Total SUPPLIES	1,035,810.00	87,613.36	792,442.77	10,657.31	232,709.92	77.53
951-54000 OTHER MATERIALS AND SERVICES						
951-36-50-3510-54990 Miscellaneous supplies and services	3,020.00	0.00	0.00	0.00	3,020.00	0.00

Expenditure Status Report
Library JPA
CITY OF SANTA CRUZ
4/1/2011 through 4/30/2011

951 Library Joint Powers Authority

<u>Account Number</u>	<u>Adjusted Appropriation</u>	<u>Expenditures</u>	<u>Year-to-date Expenditures</u>	<u>Year-to-date Encumbrances</u>	<u>Balance</u>	<u>Prct Used</u>
951-36-52-3530-54990 Miscellaneous supplies and services	2,390.00	0.00	179.92	1,252.00	958.08	59.91
951-36-54-3550-54203 Computer equipment - non-capital	0.00	0.00	358.28	0.00	-358.28	0.00
951-36-55-3531-54990 Miscellaneous supplies and services	2,500.00	0.00	1,710.00	1,140.00	-350.00	114.00
951-36-55-3560-54990 Miscellaneous supplies and services	36,393.30	494.71	19,579.74	0.00	16,813.56	53.80
Total OTHER MATERIALS AND SERVICES	44,303.30	494.71	21,827.94	2,392.00	20,083.36	54.67
951-56000 OTHER CHARGES						
951-36-52-3530-56995 Refunded fees and fines	2,000.00	89.50	1,924.00	0.00	76.00	96.20
Total OTHER CHARGES	2,000.00	89.50	1,924.00	0.00	76.00	96.20
951-57000 CAPITAL OUTLAY						
951-36-54-3550-57410 Telecommunications equipment	73,000.00	0.00	23,311.44	0.00	49,688.56	31.93
Total CAPITAL OUTLAY	73,000.00	0.00	23,311.44	0.00	49,688.56	31.93
951-58000 DEBT SERVICE						
951-36-50-3540-58140 Loan principal	40,961.00	0.00	40,960.88	0.00	0.12	100.00
951-36-50-3540-58190 Other debt principal	40,293.00	0.00	40,293.07	0.00	-0.07	100.00
951-36-50-3540-58240 Loan interest	19,600.00	0.00	19,557.00	0.00	43.00	99.78
951-36-50-3540-58290 Other debt interest	3,500.00	0.00	977.91	0.00	2,522.09	27.94
Total DEBT SERVICE	104,354.00	0.00	101,788.86	0.00	2,565.14	97.54
Grand Total	10,986,107.30	831,085.19	8,300,076.55	147,474.61	2,538,556.14	76.89

Expenditure Status Report
Library Personnel Costs
CITY OF SANTA CRUZ
4/1/2011 through 4/30/2011

101 General Fund

35 Library (City)

Account Number	Adjusted Appropriation	Expenditures	Year-to-date Expenditures	Year-to-date Encumbrances	Balance	Prct Used
Total Regular full time	4,226,408.00	472,911.45	3,463,158.40	0.00	763,249.60	81.94
Total Regular part time	733,982.00	91,763.23	623,512.51	0.00	110,469.49	84.95
Total Overtime	3,000.00	161.80	1,520.30	0.00	1,479.70	50.68
Total Termination pay	0.00	373.19	7,728.46	0.00	-7,728.46	0.00
Total Temporary	520,010.00	49,966.75	359,392.85	0.00	160,617.15	69.11
Total Other pay	0.00	0.00	831.74	0.00	-831.74	0.00
Total Special vacation pay	12,600.00	0.00	19,324.59	0.00	-6,724.59	153.37
Total Special sick leave pay	0.00	0.00	-329.16	0.00	329.16	0.00
Total Vehicle-phone-data allowance	2,880.00	535.00	2,837.40	0.00	42.60	98.52
Total Retirement contribution	665,780.00	76,894.43	557,036.35	0.00	108,743.65	83.67
Total F.I.C.A.	69,994.00	2,375.62	16,532.08	0.00	53,461.92	23.62
Total Group health insurance	982,969.00	130,526.97	806,627.71	0.00	176,341.29	82.06
Total Group dental insurance	99,100.00	12,230.85	78,276.19	0.00	20,823.81	78.99
Total Vision insurance	17,994.00	2,076.71	13,780.27	0.00	4,213.73	76.58
Total Medicare insurance	63,836.00	8,076.96	58,580.39	0.00	5,255.61	91.77
Total Group life insurance	2,744.00	340.35	2,232.32	0.00	511.68	81.35
Total Disability insurance	35,300.00	4,673.61	30,053.34	0.00	5,246.66	85.14
Total Unemployment insurance	37,175.00	2,883.24	20,791.16	0.00	16,383.84	55.93
Total Workers' compensation	221,481.00	27,480.49	198,493.57	0.00	22,987.43	89.62
Total Accrued vacation - period 13	0.00	0.00	0.00	0.00	0.00	0.00
Grand Total	7,695,253.00	883,270.65	6,260,380.47	0.00	1,434,872.53	81.35

Library - Fund 951
Month-End Cash Balances

	July	August	September	October	November	December	January	February	March	April	May	June
FY 2011 Pooled cash	72,541.96	250,794.12	312,607.59	1,397,052.22	604,129.15	539,173.69	1,586,988.17	875,122.12	1,076,342.48	1,227,629.78		
FY 2010 Pooled cash	(908,343.59)	(797,637.50)	(752,924.76)	(597,787.31)	(558,459.72)	(707,533.76)	290,832.95	(390,345.22)	(62,933.26)	15,984.66	25,912.58	120,299.01
FY 2009 Pooled cash	(1,028,955.46)	(397,327.61)	(356,999.20)	252,949.44	(714,416.36)	(711,714.61)	(812,064.05)	(668,015.42)	(595,048.05)	(543,669.74)	222,502.65	(667,431.15)
FY 2008 Pooled cash	555,177.28	285,993.39	362,222.74	452,678.88	381,688.89	348,644.68	414,873.10	180,026.54	267,117.50	988,379.63	877,239.75	65,274.00
FY 2007 Pooled cash	378,173.37	260,209.81	(47,055.07)	77,967.52	141,276.32	331,082.13	1,134,207.34	1,970,264.04	582,080.73	688,990.25	693,402.17	260,082.00