PUBLIC ADVISORY REGARDING COVID-19 AND PUBLIC PARTICIPATION

Consistent with Executive Order No. N-29-20 issued by Governor Newsom on March 17, 2020, and the County of Santa Cruz Health Services Agency Shelter In Place Public Health Order dated March 31, 2020, the regular meetings of the:

LIBRARY ADVISORY COMMISSION (LAC)
ON MONDAY, JANUARY 25, 2021 AT 6:30 PM

This meeting will be held via Zoom teleconference ONLY
Commissioners and Library Staff Members will be participating remotely via videoconference.

Public Viewing:
The meeting will be broadcast through the Santa Cruz Libraries YouTube channel https://www.youtube.com/user/SantaCruzPL which you can access through the Santa Cruz Libraries website by scrolling to the bottom of the page and clicking on the YouTube icon.

Public Participation:
For those wishing to participate via Zoom you can join from a PC, Mac, iPad, iPhone or Android device by entering or clicking on the following URL: https://zoom.us/j/91716776733

For those wishing to participate via Zoom using a telephone only, please call:
1 833 548 0276 (Toll Free) or 1 833 548 0282 (Toll Free)
1 877 853 5247 (Toll Free) or 1 888 788 0099 (Toll Free)
Slowly enter the Webinar ID of 917 1677 6733

The meetings will be recorded and posted for viewing after the meetings on the Santa Cruz Public Libraries website http://www.santacruzpl.org/

There are four ways to comment during meetings. All comments must be received prior to the close of public comment on that agenda item:

1. **How to comment on agenda items via email before the meeting begins:**

Members of the public may provide public comment by sending comments via email to the Library Board Clerk at clerk@santacruzpl.org

- Identify the agenda item number in the subject line of the email.
- Emailed comments should be a maximum of 500 words, which corresponds to approximately 3 minutes of speaking time.
- Each emailed comment will be read aloud for up to three minutes.
- Emails received by clerk@santacruzpl.org outside of the comment period outlined above will not be included in the record.

2. **How to comment on agenda items during the meeting and prior to the close of public comment on an item, via the Zoom Q&A feature:**

- Type your comment using the Q&A feature found on the Zoom teleconference control bar.
- Identify the agenda item first, then type your comment
- Your comment will be read aloud
3. How to comment aloud on agenda items, during the meeting and prior to the close of public comment on an item, via the Zoom “raise hand” feature:

If you are accessing the meeting using the Zoom app and computer audio:
- Use the “raise hand” icon found on the Zoom teleconference control bar
- The moderator will announce your name or the last 3 digits of your phone number
- Unmute yourself using the microphone icon
- Identify the agenda item
- Introduce yourself using your first and last name.
- You will have three minutes of speaking time.

If you are accessing the Zoom teleconference using telephone audio:
- Press *9 to raise your hand during the comment period for that agenda item.
- The moderator will announce your name or the last 3 digits of your phone number when it is your turn.
- Unmute yourself using *6 – to toggle the mute/unmute.
- Identify the agenda item
- Introduce yourself using your first and last name.
- You will have three minutes of speaking time.

4. How to comment on agenda items, during the meeting and prior to the close of public comment on an item via telephone only, via the Libraries’ telephone information service:

- Call 831-427-7713
- Identify the agenda item
- The representative will type your comment
- Your comment will be read aloud
LIBRARY ADVISORY COMMISSION
REGULAR MEETING

MONDAY, JANUARY 25, 2021

6:30 PM

1. CALL TO ORDER/ROLL CALL

Commissioners Lindsay Bass, Bruce Cotter, Rena Dubin, Jim Landreth, Mary Ripma, Mike Termini, and Tricia Wynne

2. ADOPTION OF THE AGENDA

3. ORAL COMMUNICATIONS

Any member of the audience may address the Board on any matter either on or off the agenda that is within the Board’s jurisdiction. Note, however, that the Board is not able to undertake extended discussion or act on non-agendized items. Such items can be referred to staff for appropriate action which may include placement on a future agenda. If you intend to address a subject that is on the Agenda, please hold your comments regarding that item until it is before the Board so that we may properly address all comments on that subject at the same time. In general 3 minutes will be permitted per speaker during Oral Communication; A MAXIMUM of 30 MINUTES is set aside for Oral Communications at this time.

4. REPORT BY LIBRARY DIRECTOR

A. January Library Director Report (P3-5)

5. MEMBER REPORTS

6. CONSENT CALENDAR

All items listed in the “Consent Calendar” will be enacted by one motion in the form listed below. There will be no separate discussion on these items prior to the time the Board votes on the action unless members of the public or the Board request specific items to be discussed for separate review. Items pulled for separate discussion will be considered following General Business.

A. Minutes of November 16, 2020
   RECOMMENDED ACTION: Approve Minutes (P6-8)
7. PRESENTATIONS
   A. SCPL Financial Workshop (P9-38)

8. GENERAL BUSINESS

   General Business items are intended to provide an opportunity for public discussion of each item listed. The following procedure is followed for each Business item: 1) Staff explanation; 2) Board questions; 3) Public comment; 4) Board deliberation; 5) Decision.

   A. Elect Chair and Vice Chair for 2021
      RECOMMENDED ACTION: Review and approve (P39)

   B. Recommendations to Improve Public Participation
      RECOMMENDED ACTION: Review and approve (P40-41)

9. SCHEDULED UPCOMING MEETINGS

<table>
<thead>
<tr>
<th>February 22, 2021</th>
<th>Virtual Meeting</th>
<th>Anticipated Upcoming Agenda Items:</th>
</tr>
</thead>
<tbody>
<tr>
<td>6:30 pm</td>
<td></td>
<td>• FY 2022 Budget</td>
</tr>
</tbody>
</table>

10. ADJOURNMENT

    Adjourned to the next regular meeting of the Library Advisory Commission to be held on Monday, February 22, 2021 at 6:30 PM via Zoom teleconference.

The Santa Cruz City-County Library System does not discriminate against persons with disabilities. Out of consideration for people with chemical sensitivities, we ask that you attend fragrance free. Upon request, the agenda can be provided in a format to accommodate special needs. Additionally, if you wish to attend this public meeting and will require assistance such as an interpreter for American Sign Language, Spanish, or other special equipment, please call the Library Administration Office at 427-7706 at least five days in advance so that we can arrange for such special assistance, or email library_admin@santacruzpl.org.
January Library Director Report

Because of growth in the prevalence of Covid in the Santa Cruz Community, in late December, the County moved back into the purple tier forcing the libraries to retract their in-house public computing. *Grab & Go lobby service, which allows patrons to enter library lobbies to retrieve library materials on hold, continues to be offered.*

Expanded hours intended to make the library more accessible to commuters and seniors were also part of the new service changes. All Grab & Go Branches extended afternoon hours to 6 p.m. Monday through Thursday starting November 14th. Each branch also offers one day per week with morning hours.

Branches also provide 24/7 Wi-Fi and print job pickup.

The Book Buddy program, that matches a volunteer with a homebound resident, is temporarily suspended until the Shelter in Place is lifted.

The libraries were closed December 23 – January 3 for the winter holidays. The Felton Branch was forced to close for two days during a power outage from the most recent wind storm. The Scotts Valley Branch parking lot was incredibly busy as residents of the San Lorenzo Valley sought Wi-Fi.

The Lendable Tech collection has begun circulating. The Library is providing Fire Tables, Chromebooks, Wi-Fi Hotspots and Chromebook/Hotspot bundles. A portion of the devices are being reserved for community partners to maximize access to those in need.

Jennifer Hooker has been selected by the State Library for the 2021 California Leadership Challenge. She will work with other librarians from around the state to frame, research and recommend library-based solutions to issues facing California residents.

Jennifer Hooker and Kathleen Aston have been selected to present at the California Library Association conference on gathering oral histories after traumatic community events.

SCPL shared in the Schwartz Prize, a national award, for our participation in the Library Innovation Lab on Exploring New Ways of Engaging Immigrant Communities. The SCPL project was Zine *Fronteras*. Special thanks to librarian - Lorena Lopez, CMS and the Marketing Team.
FACILITIES REPORTS

Aptos
The Design Committee finished their work. Construction documents are being completed and permitting has begun. Construction will begin in Summer 2021 and the branch should open at the end of 2022.

Boulder Creek
Demo work has been completed. Art work has been removed and rehomed.

Branciforte
The City of Santa Cruz is determining the lowest bidder to award the construction contract. The City should approve a contract in February. The Library will vacate the building in March. The remodeled library should open in early 2022.

Capitola
Capitola is on track for a May Grand Opening. Interior finishes are being completed. Furniture will begin to arrive in February. The Library is expected to have occupancy in April. A grand opening is being planned.

Downtown
A preliminary design group has been meeting weekly with Griffin Structures, the recently hired project management group. They are developing a planning approach for this complicated project and will discuss it at the City Council on January 26.

Felton
County staff continues to finalize closeout documents but will still need to resolve some stormwater and traffic mitigation issues
**Garfield**
The City is recommending hiring CRW Industries of Scotts Valley as the construction contractor. The Council will vote on the contract at their meeting on February 24. The Library will empty the facility by February 15. The remodeled library should open in late 2021.

**La Selva Beach**
The interior finishes are being completed. Furniture is being received. The Library expects to receive access to the branch by February 1. A grand opening event is being planned for March.

**Live Oak**
Construction documents have been completed. When construction begins, the branch will remain open with a few interruptions. The remodel should be complete in 2021.

**Live Oak Annex**
A team is completing the design development package. Construction documents and permitting will occupy most of winter. Construction is expected to begin in the summer 2021. The project should be complete by summer of 2022.

**Scotts Valley**
The roof repair and HVAC installation has been completed. Parking lot improvements have begun. Earthquake retrofits should occur this Spring. The City subcommittee is planning interior improvements with Group 4 Architects.
LIBRARY ADVISORY COMMISSION
REGULAR MEETING MINUTES

MONDAY, NOVEMBER 16, 2020

6:30 PM

VIRTUAL MEETING

1. CALL TO ORDER/ROLL CALL

PRESENT: Lindsay Bass, Bruce Cotter, Rena Dubin, Jim Landreth, and Mary Ripma

ABSENT: Tricia Wynne until 6:43pm

STAFF: Library Director Susan Nemtiz, and Assistant Director Eric Howard

2. ADOPTION OF THE AGENDA

RESULT: APPROVED THE AGENDA

MOVER: Bruce Cotter

SECONDER: Mary Ripma

AYES: Bass, Cotter, Dubin, Landreth, Ripma

ABSENT: Tricia Wynne

3. ORAL COMMUNICATIONS

A member of the public, J. Brocklebank, made a comment.

A member of the public, J. Grunstra, made a comment.

4. REPORT BY LIBRARY DIRECTOR

Library Director Susan Nemtiz reported on the current operations and facilities of the Library.

A member of the public, J. Grunstra, made a comment.

5. MEMBER REPORTS

None
6. CONSENT CALENDAR

RESULT: APPROVED CONSENT CALENDAR

A. Approved Minutes of September 21, 2020

MOVER: Tricia Wynne
SECONDER: Bruce Cotter
AYES: Bass, Cotter, Dubin, Landreth, Ripma, Wynne

7. GENERAL BUSINESS

A. Library Operational Recommendations under Covid-19

RESULT: REVIEWED AND ENDORSED LIBRARY OPERATION RECOMMENDATIONS UNDER COVID-19

MOVER: Tricia Wynne
SECONDER: Bruce Cotter
AYES: Bass, Cotter, Dubin, Landreth, Ripma, Wynne

A member of the public, M. Lewis, made a comment.

B. FY 2021 SCPL Budget Update #3

RESULT: ENDORSED THE RECOMMENDATION TO THE LJPB TO RELEASE $400,000 TO THE SANTA CRUZ PUBLIC LIBRARIES FOR STAFFING AND COLLECTIONS IN ANTICIPATION OF CHANGES IN SERVICE LEVELS RESULTING FROM THE REMODELING AND NEW CONSTRUCTIONS OF BRANCHES

MOVER: Bruce Cotter
SECONDER: Rena Dubin
AYES: Bass, Cotter, Dubin, Landreth, Ripma, Wynne

A member of the public, J. Grunstra, made a comment.
A member of the public, J. Brocklebank, made a comment.

C. Community Input to LAC Deliberations Subcommittee Report

Bruce Cotter and Rena Dubin provided an oral report on community input to LAC deliberations. Will return to the next meeting with a recommendation package to vote on.

A member of the public, J. Grunstra, made a comment.
A member of the public, J. Brocklebank, made a comment.
D. Meeting Schedule for 2021

<table>
<thead>
<tr>
<th>RESULT:</th>
<th>REVIEWED AND APPROVED THE LAC 2021 CALENDAR</th>
</tr>
</thead>
<tbody>
<tr>
<td>MOVER:</td>
<td>Rena Dubin</td>
</tr>
<tr>
<td>SECONDER:</td>
<td>Tricia Wynne</td>
</tr>
<tr>
<td>AYES:</td>
<td>Bass, Cotter, Dubin, Landreth, Ripma, Wynne</td>
</tr>
</tbody>
</table>

8. ADJOURNMENT

Final Adjournment of the Library Advisory Commission at 8:20pm to the next regular meeting to be held on Monday, January 25, 2021 at 6:30pm via Zoom teleconference.

Respectfully submitted,
Ivan Sumano-Vargas, Clerk of the Commission
STAFF REPORT

DATE: January 25, 2021

TO: Library Advisory Commission

FROM: Susan M. Nemitz, Library Director

RE: Financial Workshop Presentation

RECOMMENDATION

None

DISCUSSION

In an effort to provide the LAC with more information regarding the library and its finances, the Library has prepared a power point presentation for review and discussion.

The presenters will be Susan Nemitz, Library Director, Kira Henifin, Principal Management Analyst for the Library, and Nicole Coburn, Assistant County Administrative Officer for the County of Santa Cruz.

The presentation will cover governance, revenue, expenditures, and personnel for the Santa Cruz Public Library System.

The FY 20/21 Budget is attached for review and further information to help with the discussion during the presentation.
June 4, 2020

Santa Cruz Public Libraries
Joint Powers Authority Board
117 Union Street
Santa Cruz, CA 95060

Dear Board Member:

Thank you for giving the Santa Cruz Public Libraries the opportunity to convey the fiscal year 2020-2021 budget request. Library staff have never worked harder to improve programs and services than over the last twelve months in response to the Covid-19 pandemic and in anticipation of the physical changes to SCPL facilities. Over that period of time, they have:

1. Opened the amazing new Felton Library and Nature Discovery Park.
2. Continued to develop the Capitola and La Selva Beach branches currently under construction.
3. Begun the bidding process for Boulder Creek and the system’s first design/build project at Apts.
4. Created schematic design documents for Garfield Park, Branciforte and Live Oak.
5. Worked with a subcommittee of the Santa Cruz City Council to determine the best approach for the Downtown Branch.
6. Continued to work with the Friends of the Library to assist them in raising $3.6 million thus far on capital campaigns.
7. Pivoted the entire organization to offer digital content for home use, expand digital collections and created new virtual services for all ages.
8. Improved our K-12 partnerships with expanded digital resources for students, a digital concierge service for teachers and an educator library card.
9. Continued to address the digital divide by offering lap-tops for check out, digital literacy classes and by partnering with the City of Santa Cruz on a virtual reality program on sea level rise.
10. Used part of the closure period to expand professional development for staff and trained staff to assist with 211.
11. Restructured the organization in order to provide curbside service.

In ordinary times, the Library Joint Powers Board adopts an annual operating budget for the Santa Cruz Public Libraries that supports a detailed work plan consistent with the system’s strategic plan and goals for the library system. Unfortunately, we are not living in ordinary times. Because of the pandemic’s impact upon the Libraries’ services and funding, the framework for considering next year’s budget has been abandoned and a new framework is in the process of being developed.

The COVID-19 Shelter in Place Mandate is having a major impact on the region’s consumer spending. Expectations of sharp declines in major revenues such as Sales Tax, Transient Occupancy Tax, and Admission Tax, no matter how temporary, will place the Library in an immediate fiscal crisis. SCPL estimates a shortfall of approximately $3.8 million in General Fund deficit in FY 2021. The revised General Fund projections incorporate sales tax revenue declines of 13% for FY 2021. Sales tax represents 53% of the Libraries’ total revenue.
Projected revenue declines assume an easing or end of COVID-19 SIP Mandates within the first quarter of FY 2021. Since projected General Fund revenue losses relate to the length of the COVID-19 SIP Mandates, extending the return to normalcy will increase projected revenue losses proportionally. All forecasts are presented with a reasonable degree of uncertainty, but cities and counties have never been faced with an uncertainty to this degree. That information is constantly changing, including the length of the COVID-19 SIP Mandates and the availability of stimulus support from the State and/or Federal governments.

The following budget principals served as a guide to our budget development and on the Library’s overall priorities for the upcoming year. These principals communicate a plan to both the Board and the community at large. In creating this budget, SCPL staff believes that:

- Preserving excellent public service is necessary for the long-term health of SCPL.
- SCPL will maintain ten library sites.
- SCPL will utilize one-time funds to leverage or bridge activities, not, as a permanent solution.
- SCPL will examine its comparative advantage in offering services to avoid duplication.
- SCPL will work openly with staff, the Friends of the Library and key stakeholders to determine priorities.

Staff is recommending the following proposals for FY 2021, assuming a return to normal in the next few years:

- Continue hiring freeze ($500,000)
- Suspend the use the services of the on-call or temporary staff pool ($776,000)
- Work with the City of Santa Cruz on a furlough program with a 10% reduction in pay and an early retirement program ($700K)
- Reduce hours of public services available at library branches and/or choose less expensive schedules.
- Time opening and closures of branches under construction to maximize use of staff (Need to accomplish to achieve the above)
- Reduce materials budget ($80,000)
- Reduced nonpersonnel expenditures ($150,000)
- Strategically use reserves ($1.6 million)

Given the uncertain nature of the current environment it is impossible for staff to put together, and for the Joint Powers Board to adopt, a budget for FY 2021 that adequately estimates revenues and expenditures. Accordingly, it is recommended that the JPB adopt a working budget that will likely have to be amended as the situation unfolds and more data is obtained.

The Library will continue to study major structural changes in the event this crisis worsens.

Sincerely,

Susan M. Nemitz
Director
Mission – Vision

Mission

Connect, Inspire, Inform

Our Vision

Transform lives & strengthen communities
2021 Goals

- **Learning**
  Develop programs, services, and collections that nurture the learning goals of children and adults.

- **Digital Inclusion**
  Ensure that all residents have access to the training, devices, and internet they need to participate fully in community life.

- **Transformative Spaces**
  Create enticing and inspiring multipurpose learning zones that support community needs and interests.

- **User Experiences**
  Offer patron-centered services designed with input from residents so that each branch reflects its community.

- **Organizational Capacity**
  Enhance skills of staff, provide thoughtful stewardship of public resources, and pursue strategic partners in the community.
FY 2021 Workplan

1. **Learning**
   - Community Based Programming
   - Life Literacy/Workforce Training
   - K-12 Student Support

2. **Digital Inclusion**
   - Technology Literacy
   - Virtual Programming

3. **Transformative Spaces**
   - Open Capitola, LSB, BC
   - Close GP, B40, Aptos
   - Decide DT
   - Complete LO, SV

4. **User Experiences**
   a. Equity/Bilingual
   b. Internet

5. **Organizational Capacity**
   - Reopen and Restructure Internal Operations
   - Emergency Management
   - Strategic Stewardship
Benchmarks

**Measure Use**: cardholders, circulation, visits, database use, computer use, and program attendance.

**Measure Capacity**: number of public access computer, hours of computer and wireless use, type and number of technology programs.

**Measure Satisfaction**: Analyze findings and amend functions to improve patron satisfaction.

**Measure Partnerships**: Maintain current strategic partnerships and identify additional partners.
Governance, Funding, and Budget Overview

The Santa Cruz Public Libraries (SCPL) system is one of two library systems in Santa Cruz County. SCPL serves its region independently although it shares revenue sources with the Watsonville Public Library.

Governance

The Santa Cruz Public Libraries operate under a Joint Powers Agreement among the County of Santa Cruz and the Cities of Capitola, Santa Cruz, and Scotts Valley.

Members of the Joint Powers Board are the County Administrative Officer from the County of Santa Cruz, the City Manager from the City of Capitola, the City Manager from the City of Santa Cruz, and the City Manager from the City of Scotts Valley.

The original Joint Powers Agreement was forged in 1996. In December 2015, all four jurisdictions approved the Fourth Amendment to the Joint Powers Agreement and that is the current governing document for the Santa Cruz Public Libraries.

Library Advisory Commission

The Library Advisory Commission is intended to be a voice of the community to provide advice and feedback to the Governing Board and the Director of Libraries. The Commission will review programs and services and make necessary recommendations as they pertain to the provision of these programs and services.

The Commission consists of the following Commissioners who must be registered voters:

- Three (3) residents of unincorporated Santa Cruz County appointed by the serving at the pleasure of the County Board of Supervisors, with one each from Supervisorial Districts 1, 2 and 5.
- Two (2) Santa Cruz city residents appointed by and serving at the pleasure of the Santa Cruz City Council.
- One (1) Capitola resident appointed by and serving at the pleasure of the Capitola City Council.
- One (1) Scotts Valley resident appointed by and serving at the pleasure of the Scotts Valley City Council.

Funding

Both the Santa Cruz Public Libraries system and the Watsonville Public Library are supported by City and County property and sales taxes and private donations. There are three sources of local public revenues:
• The Cities of Santa Cruz and Watsonville contribute money from their general funds.
• Property taxes allocated for library services are collected by the County in the unincorporated areas and the Cities of Capitola and Scotts Valley
• A quarter cent sales tax designated for public library service is collected throughout the County

A Library Financing Authority divides these revenues between the Santa Cruz Public Libraries and the Watsonville Public Library, based on a population formula which gives Watsonville credit for serving people who live in the unincorporated area close to that city.

SCPL library services are provided through the Fourth Amendment of the Library Joint Powers Agreement with the funds made available by the Santa Cruz County Library Financing Authority.

Santa Cruz Public Libraries has a modest income from bequests, fine revenue, donations from the public and the Friends of the Santa Cruz Public Libraries.

Budget
The Budget process begins no later than March 31st of each year with the Board providing service and budgetary priorities leading to the development of the Director of Libraries proposed operating and capital budget. A Public Hearing on the proposed budget shall be held no later than May 31st with copies of the budget made available 10 days prior to the public hearing. To adopt a budget, unanimous approval by the Board is required (Fourth Amendment to the JPA; Section 8).
## Budget Overview

### Expenditures by Activity:

<table>
<thead>
<tr>
<th>Activity</th>
<th>2019 Actual</th>
<th>2020 Adjusted Budget</th>
<th>2020 Year End Estimate</th>
<th>2021 Requested Budget</th>
<th>2022 Projected Budget</th>
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<tbody>
<tr>
<td>Personnel Services</td>
<td>10,548,931</td>
<td>11,144,206</td>
<td>10,038,310</td>
<td>11,993,508</td>
<td>12,353,313</td>
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<tr>
<td>Services, Supplies &amp; Other Charges</td>
<td>2,815,645</td>
<td>3,682,594</td>
<td>3,166,037</td>
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<tr>
<td>Books &amp; Materials</td>
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<tr>
<td>Capital Outlay</td>
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<td>268,000</td>
<td>303,000</td>
<td>303,000</td>
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<td><strong>Total Budget - Expenditures</strong></td>
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<td><strong>16,832,390</strong></td>
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<td>Estimated Budgetary Savings (Not Adopted)</td>
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<td>-770,000</td>
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<tr>
<td>Projected Actual Expenditures</td>
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<td>$15,651,909</td>
<td>$15,091,646</td>
<td>$16,832,390</td>
<td>$17,192,195</td>
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</table>

### Activity Resources:

<table>
<thead>
<tr>
<th>Activity</th>
<th>2019 Actual</th>
<th>2020 Actual</th>
<th>2020 Year End Estimate</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
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<td>Taxes</td>
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<td>7,948,766</td>
<td>6,913,172</td>
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<td>Member Contributions</td>
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<tr>
<td>Charges for Services</td>
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<tr>
<td>Fines and Forfeits</td>
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<td>140,500</td>
<td>143,295</td>
<td>70,250</td>
<td>70,250</td>
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<tr>
<td>Donations &amp; Trusts</td>
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<td>129,993</td>
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<tr>
<td>Other Financing Sources</td>
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<td><strong>Total Resources</strong></td>
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<td><strong>$14,306,719</strong></td>
<td><strong>$14,173,829</strong></td>
<td><strong>$12,960,858</strong></td>
<td><strong>$16,056,563</strong></td>
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</tbody>
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**Sub Total Operational Savings or (Cost):**

- **($493,008)**
- **($1,345,190)**
- **($917,817)**
- **($3,871,532)**
- **($1,135,632)**

### Proposed Personnel Savings:

- Early Retirement
- Temporary Staff
- 10% Salary Savings
- Vacant Positions
- Sub Total Personnel Savings: $2,276,000

**Fund Balance Applied**: 
- **$493,008**
- **$1,345,190**
- **$917,817**
- **($1,595,532)**
- **($1,135,632)**

**Total**: 
- **$0**
- **$0**
- **$0**
- **$0**
- **$0**

### Reserve Funds:

- **Fund Balance**: 
  - **$1,353,443**
  - **$2,206,634**
  - **$611,102**
  - **($524,530)**

- **20% Restricted Reserve**: 
  - **$2,861,344**
  - **$2,861,344**
  - **$2,591,172**
  - **$3,211,313**

- **Capital Reserve**: 
  - **$455,513**
  - **$462,091**
  - **$462,091**
  - **$462,091**
Budget Overview

The Library FY 20/21 budget is projected to end the year with a $3.8M deficit if left without proposed savings.

The revenue loss is significant, the Library Financing Authority is projecting a roughly 13% decrease in projected revenues for sales tax. Sales tax is one of the library’s main sources of revenue making up over 50% of the library systems total revenue. The library is also projecting to see a decrease in fines collected. During this pandemic library fines have been forgiven. Library materials being returned presents a unique challenge including staff safety and quarantining returned items. Library patrons are being asked to hold onto their material until the library has worked out a safe return procedure for both the public and the staff. The projected loss is roughly $70K from what was collected last fiscal year.

The Santa Cruz Public Libraries is proposing the following personnel cuts in order to help balance its budget. First, the Library is proposing a 10% salary reduction through furloughs to all regular library employees which would result in a savings of approximately $700K. In addition, the Library will be offering retirement incentives which could result in further savings of approximately $300K. Finally, the Library proposes to continue the suspension of the use of temporary workers resulting in a savings of $776K. These actions combined with the Library’s hiring freeze of $500K, for regular library positions, should result in the Library saving nearly $2.3M in personnel costs.

Considering the revenue projections and proposed personnel savings, the library would likely end FY 20/21 with a deficit of $1.6M. The Library’s current fund balance could absorb this deficit with unrestricted fund balances while the 20% reserve remains untouched.

Looking forward to FY 21/22, the Library projects an increase in revenues. The increased sales tax revenues include a 1.4% increase over the LFA revenue projections from February 2020 (pre-COVID). The Library also anticipates receiving excess MOU funds to boost revenues in the amount of $1.4M that would be available pending approval of the new MOU agreement which is set to expire June 2021. Finally, an increase of at least $70K is projected from the City of Santa Cruz as part future MOU agreements. This scenario contemplates that the Library would again employee the talents of temporary workers in order to help staff all library facilities.

Fiscal Year 21/22 would end roughly $1.1M in the red if no cost savings were applied.
Projected Library Revenues

Santa Cruz Public Libraries system is supported by City and County property and sales taxes and private donations. There are three sources of local public revenues:

- The Cities of Santa Cruz and Watsonville contribute money from their general funds.
- Property taxes allocated for library services are collected by the County in the unincorporated areas and the Cities of Capitola and Scotts Valley.
- A quarter cent sales tax designated for public library service is collected throughout the County.
- The MOE agreement ends June 30, 2021 which at that time is expected to produce an excess of $1.4M.

Santa Cruz Public Libraries has a modest income from bequests, fine revenue, donations from the public and the Friends of the Santa Cruz Public Libraries, Inc.

<table>
<thead>
<tr>
<th>Title</th>
<th>2020 Ado Budget</th>
<th>2020 Adj Budget</th>
<th>2020 Year End Est</th>
<th>2021 Dept Request</th>
<th>Growth/Loss</th>
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<tbody>
<tr>
<td><strong>Fund 951 – Library Joint Powers Authority</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sales and use tax</td>
<td>$8,311,763</td>
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<td>$6,913,172</td>
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<tr>
<td>Federal operating grants &amp; contributions</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Federal grants - other</td>
<td>-</td>
<td>$1,000</td>
<td>$1,000</td>
<td>-</td>
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<tr>
<td>State operating grants and contributions</td>
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<td>-</td>
<td>$14,301</td>
<td>-</td>
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<tr>
<td>Local operating grants and contributions</td>
<td>-</td>
<td>-</td>
<td>$2,000</td>
<td>-</td>
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<td>Maintenance of effort contributions</td>
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<td>$5,725,273</td>
<td>$5,725,273</td>
<td>$5,795,273</td>
<td>1.2%</td>
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<tr>
<td>Room rentals-library JPA</td>
<td>$4,640</td>
<td>$4,640</td>
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<td></td>
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<tr>
<td>Library fines</td>
<td>$140,500</td>
<td>$140,500</td>
<td>$100,000</td>
<td>$70,250</td>
<td>-29.8%</td>
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<tr>
<td>Pooled cash and investment interest</td>
<td>$91,910</td>
<td>$91,910</td>
<td>$57,359</td>
<td>$92,840</td>
<td>61.9%</td>
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<td>Interest earnings - other</td>
<td>$17,433</td>
<td>$17,433</td>
<td>$24,846</td>
<td>$17,610</td>
<td>-29.1%</td>
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<tr>
<td>Donations - library</td>
<td>$13,100</td>
<td>$13,100</td>
<td>$13,100</td>
<td>$13,100</td>
<td>0.0%</td>
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<td>Donations - library - Friends of the Lib</td>
<td>$19,423</td>
<td>$19,423</td>
<td>$116,893</td>
<td>$27,923</td>
<td>-76.1%</td>
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<td>Miscellaneous operating revenue</td>
<td>$8,500</td>
<td>$8,500</td>
<td>$147,935</td>
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<td>-94.3%</td>
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<td>Cash over/short</td>
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<td>-</td>
<td>$20</td>
<td>-</td>
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<tr>
<td>Miscellaneous non-operating revenue</td>
<td>-</td>
<td>-</td>
<td>$146</td>
<td>-</td>
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<tr>
<td>From Library Private Trust Fund</td>
<td>$22,190</td>
<td>$22,190</td>
<td>$22,190</td>
<td>$22,190</td>
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<tr>
<td><strong>Total Library Joint Powers Authority</strong></td>
<td>$14,354,732</td>
<td>$14,306,719</td>
<td>$14,173,829</td>
<td>$12,960,858</td>
<td>-8.6%</td>
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<tr>
<td><strong>Total</strong></td>
<td>$14,354,732</td>
<td>$14,306,719</td>
<td>$14,173,829</td>
<td>$12,960,858</td>
<td>-8.6%</td>
</tr>
</tbody>
</table>
Non Personnel Expenditures
Non Personnel Expenditures by Library Function

Collection Spending History (includes donations and trusts)
## System Operating Expenditures

<table>
<thead>
<tr>
<th></th>
<th>2020 Ado Budget</th>
<th>2020 Adj Budget</th>
<th>2020 Year End Est</th>
<th>2021 Dept Request</th>
<th>% Change from YEE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Claims management services - outside</strong></td>
<td>$17,000</td>
<td>$17,000</td>
<td>$12,000</td>
<td>$12,000</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Financial services - outside</strong></td>
<td>$462,438</td>
<td>$486,438</td>
<td>$486,438</td>
<td>$485,560</td>
<td>-0.2%</td>
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<tr>
<td><strong>Security patrols - City Hall</strong></td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>-</td>
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<tr>
<td><strong>Merchant bank fees</strong></td>
<td>$2,500</td>
<td>$2,500</td>
<td>$1,142</td>
<td>$1,200</td>
<td>5.1%</td>
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<tr>
<td><strong>Courier services</strong></td>
<td>$2,000</td>
<td>$2,119</td>
<td>$1,921</td>
<td>$2,410</td>
<td>25.5%</td>
</tr>
<tr>
<td><strong>Other professional &amp; technical services</strong></td>
<td>$113,000</td>
<td>$113,229</td>
<td>$113,229</td>
<td>$162,300</td>
<td>43.3%</td>
</tr>
<tr>
<td><strong>Water, sewer and refuse</strong></td>
<td>$74,910</td>
<td>$74,910</td>
<td>$78,250</td>
<td>$75,100</td>
<td>-4.0%</td>
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<tr>
<td><strong>Hazardous materials disposal</strong></td>
<td>$1,000</td>
<td>$1,000</td>
<td>$1,000</td>
<td>$500</td>
<td>-50.0%</td>
</tr>
<tr>
<td><strong>Jantorial services</strong></td>
<td>$32,026</td>
<td>$32,026</td>
<td>$315,276</td>
<td>$307,276</td>
<td>-2.5%</td>
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<tr>
<td><strong>Equip annual inventory charge - internal</strong></td>
<td>$4,690</td>
<td>$4,690</td>
<td>$4,690</td>
<td>$4,690</td>
<td>0.0%</td>
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<tr>
<td><strong>Vehicle work order charges - internal</strong></td>
<td>$22,000</td>
<td>$22,000</td>
<td>$5,750</td>
<td>$22,000</td>
<td>282.6%</td>
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<tr>
<td><strong>Vehicle fuel island charges - internal</strong></td>
<td>$16,485</td>
<td>$16,485</td>
<td>$10,510</td>
<td>$16,485</td>
<td>56.9%</td>
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<tr>
<td><strong>Office equipment operation/maint</strong></td>
<td>$3,600</td>
<td>$3,600</td>
<td>$3,550</td>
<td>$7,700</td>
<td>116.9%</td>
</tr>
<tr>
<td><strong>Vehicle maintenance costs - outside</strong></td>
<td>$6,500</td>
<td>$6,500</td>
<td>$2,500</td>
<td>$6,500</td>
<td>160.0%</td>
</tr>
<tr>
<td><strong>Other equipment operation/maintenance</strong></td>
<td>$8,050</td>
<td>$8,050</td>
<td>$10,525</td>
<td>$12,650</td>
<td>20.2%</td>
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<tr>
<td><strong>Building and facility o &amp; m - outside</strong></td>
<td>$343,303</td>
<td>$293,303</td>
<td>$301,707</td>
<td>$191,412</td>
<td>-36.6%</td>
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<tr>
<td><strong>Lanscaping maintenance services</strong></td>
<td>$45,450</td>
<td>$45,450</td>
<td>$45,450</td>
<td>$43,800</td>
<td>-3.6%</td>
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<tr>
<td><strong>Software maintenance services</strong></td>
<td>$422,181</td>
<td>$389,181</td>
<td>$389,181</td>
<td>$480,969</td>
<td>23.6%</td>
</tr>
<tr>
<td><strong>Hardware maintenance services</strong></td>
<td>$32,000</td>
<td>$32,000</td>
<td>$32,000</td>
<td>$43,000</td>
<td>34.4%</td>
</tr>
<tr>
<td><strong>Equipment, building and land rentals</strong></td>
<td>$237,163</td>
<td>$251,251</td>
<td>$251,251</td>
<td>$240,452</td>
<td>-4.3%</td>
</tr>
<tr>
<td><strong>Equipment lease-outside</strong></td>
<td>$ -</td>
<td>$12,000</td>
<td>$16,000</td>
<td>$18,000</td>
<td>12.5%</td>
</tr>
<tr>
<td><strong>Travel and meetings</strong></td>
<td>$15,925</td>
<td>$11,925</td>
<td>$2,186</td>
<td>$11,200</td>
<td>412.4%</td>
</tr>
<tr>
<td><strong>Training</strong></td>
<td>$79,300</td>
<td>$79,300</td>
<td>$79,300</td>
<td>$57,300</td>
<td>-27.7%</td>
</tr>
<tr>
<td><strong>Telecommunications service - outside</strong></td>
<td>$176,385</td>
<td>$176,385</td>
<td>$176,385</td>
<td>$221,385</td>
<td>25.5%</td>
</tr>
<tr>
<td><strong>Liability insurance/surety bonds-interna</strong></td>
<td>$37,442</td>
<td>$37,442</td>
<td>$37,442</td>
<td>$37,442</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Liability insurance/surety bonds-outside</strong></td>
<td>$48,000</td>
<td>$68,000</td>
<td>$68,000</td>
<td>$68,000</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Advertising</strong></td>
<td>$19,130</td>
<td>$19,130</td>
<td>$19,130</td>
<td>$31,570</td>
<td>65.0%</td>
</tr>
<tr>
<td><strong>Dues and memberships</strong></td>
<td>$35,162</td>
<td>$35,162</td>
<td>$35,162</td>
<td>$37,453</td>
<td>6.5%</td>
</tr>
<tr>
<td><strong>Printing and binding-outside</strong></td>
<td>$24,600</td>
<td>$24,600</td>
<td>$24,600</td>
<td>$32,600</td>
<td>32.5%</td>
</tr>
<tr>
<td><strong>Postage charges</strong></td>
<td>$7,000</td>
<td>$7,000</td>
<td>$7,000</td>
<td>$7,000</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Office supplies</strong></td>
<td>$23,550</td>
<td>$23,550</td>
<td>$22,300</td>
<td>$23,250</td>
<td>4.3%</td>
</tr>
<tr>
<td><strong>Books and periodicals</strong></td>
<td>$1,324,459</td>
<td>$1,636,603</td>
<td>$1,616,603</td>
<td>$1,223,093</td>
<td>-24.3%</td>
</tr>
<tr>
<td><strong>Books and periodicals-grants &amp; donations</strong></td>
<td>$2,650</td>
<td>$2,696</td>
<td>$2,696</td>
<td>$21,923</td>
<td>713.2%</td>
</tr>
<tr>
<td><strong>Safety clothing and equipment</strong></td>
<td>$12,560</td>
<td>$12,560</td>
<td>$15,050</td>
<td>$13,910</td>
<td>-7.6%</td>
</tr>
<tr>
<td><strong>Coper supplies</strong></td>
<td>$6,075</td>
<td>$6,075</td>
<td>$5,550</td>
<td>$6,005</td>
<td>8.2%</td>
</tr>
<tr>
<td><strong>Library functional supplies</strong></td>
<td>$141,500</td>
<td>$141,500</td>
<td>$141,500</td>
<td>$171,500</td>
<td>21.2%</td>
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<tr>
<td><strong>Janitorial supplies</strong></td>
<td>$25,250</td>
<td>$25,250</td>
<td>$26,200</td>
<td>$24,750</td>
<td>-5.5%</td>
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<tr>
<td><strong>Electricity</strong></td>
<td>$190,275</td>
<td>$190,275</td>
<td>$193,775</td>
<td>$195,525</td>
<td>0.9%</td>
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<tr>
<td><strong>Natural gas</strong></td>
<td>$29,450</td>
<td>$29,450</td>
<td>$36,000</td>
<td>$27,550</td>
<td>-23.5%</td>
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<tr>
<td><strong>Miscellaneous supplies and services</strong></td>
<td>$186,523</td>
<td>$219,263</td>
<td>$192,087</td>
<td>$188,423</td>
<td>-1.9%</td>
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<tr>
<td><strong>Loans and grants</strong></td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>-</td>
</tr>
<tr>
<td><strong>Refunded fees and fines</strong></td>
<td>$2,000</td>
<td>$2,000</td>
<td>$2,000</td>
<td>$2,000</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Office furniture/equipment</strong></td>
<td>$18,000</td>
<td>$18,000</td>
<td>$18,000</td>
<td>$18,000</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Vehicle equipment</strong></td>
<td>$ -</td>
<td>$ -</td>
<td>$ -</td>
<td>$35,000</td>
<td>-</td>
</tr>
<tr>
<td><strong>Computer equipment</strong></td>
<td>$150,000</td>
<td>$150,000</td>
<td>$150,000</td>
<td>$150,000</td>
<td>0.0%</td>
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<tr>
<td><strong>Other capital outlay</strong></td>
<td>$50,000</td>
<td>$100,000</td>
<td>$100,000</td>
<td>$100,000</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total Library Joint Powers Authority</strong></td>
<td>$4,744,532</td>
<td>$5,122,898</td>
<td>$5,053,336</td>
<td>$4,838,882</td>
<td>-4.2%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$4,744,532</td>
<td>$5,122,898</td>
<td>$5,053,336</td>
<td>$4,838,882</td>
<td>-4.2%</td>
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</tbody>
</table>
Personnel Expenditures
## Personnel Expenditures

### Budget Development Expenditure Balances

<table>
<thead>
<tr>
<th>Title</th>
<th>2020 Ado Budget</th>
<th>2020 Adj Budget</th>
<th>2020 Year End Est</th>
<th>2021 Dept Request</th>
<th>% Change from YEE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund 951 – Library Joint Powers Authority</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Regular full time</td>
<td>$5,771,198</td>
<td>$5,771,198</td>
<td>$5,378,126</td>
<td>$6,120,304</td>
<td>13.8%</td>
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<tr>
<td>Regular part time</td>
<td>$935,597</td>
<td>$935,597</td>
<td>$804,575</td>
<td>$1,087,356</td>
<td>35.1%</td>
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<td>Overtime</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$5,000</td>
<td></td>
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<tr>
<td>Termination pay</td>
<td>$0</td>
<td>$0</td>
<td>$38,716</td>
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<td>Temporary</td>
<td>$826,000</td>
<td>$826,000</td>
<td>$640,000</td>
<td>$826,000</td>
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<tr>
<td>Other pay</td>
<td>$947</td>
<td>$947</td>
<td>$3,038</td>
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<td>Special vacation pay</td>
<td>$15,399</td>
<td>$15,399</td>
<td>$36,498</td>
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<tr>
<td>Special sick leave pay</td>
<td>$3,592</td>
<td>$3,592</td>
<td>$-</td>
<td></td>
<td></td>
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<tr>
<td>Vehicle-phone-data allowance</td>
<td>$3,384</td>
<td>$3,384</td>
<td>$3,195</td>
<td>$2,964</td>
<td>-7.2%</td>
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<td>Retirement contribution</td>
<td>$441,806</td>
<td>$441,806</td>
<td>$379,667</td>
<td>$463,762</td>
<td>22.1%</td>
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<tr>
<td>F.I.C.A.</td>
<td>$0</td>
<td>$0</td>
<td>$36,966</td>
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<td></td>
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<tr>
<td>PERS unfunded liability</td>
<td>$1,036,465</td>
<td>$1,036,465</td>
<td>$932,489</td>
<td>$1,143,928</td>
<td>22.7%</td>
</tr>
<tr>
<td>PERS prepay adjustment</td>
<td>$0</td>
<td>$0</td>
<td>$-</td>
<td></td>
<td></td>
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<tr>
<td>PERS Unfunded payment</td>
<td>$336,636</td>
<td>$336,636</td>
<td>$-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Group health insurance</td>
<td>$1,401,982</td>
<td>$1,401,982</td>
<td>$1,216,646</td>
<td>$1,670,638</td>
<td>37.3%</td>
</tr>
<tr>
<td>Group dental insurance</td>
<td>$96,279</td>
<td>$96,279</td>
<td>$88,799</td>
<td>$108,272</td>
<td>21.9%</td>
</tr>
<tr>
<td>Vision insurance</td>
<td>$16,403</td>
<td>$16,403</td>
<td>$14,747</td>
<td>$17,328</td>
<td>17.5%</td>
</tr>
<tr>
<td>Medicare insurance</td>
<td>$90,888</td>
<td>$90,888</td>
<td>$98,315</td>
<td>$101,184</td>
<td>2.9%</td>
</tr>
<tr>
<td>Employee assistance program</td>
<td>$4,237</td>
<td>$4,237</td>
<td>$3,601</td>
<td>$4,069</td>
<td>13.0%</td>
</tr>
<tr>
<td>Group life insurance</td>
<td>$1,889</td>
<td>$1,889</td>
<td>$1,663</td>
<td>$1,842</td>
<td>10.8%</td>
</tr>
<tr>
<td>Disability insurance</td>
<td>$75,924</td>
<td>$75,924</td>
<td>$37,405</td>
<td>$78,644</td>
<td>110.3%</td>
</tr>
<tr>
<td>SDI</td>
<td>$0</td>
<td>$0</td>
<td>$2,102</td>
<td>$30,793</td>
<td>1362.4%</td>
</tr>
<tr>
<td>Unemployment insurance</td>
<td>$50,186</td>
<td>$50,186</td>
<td>$54,269</td>
<td>$57,582</td>
<td>6.1%</td>
</tr>
<tr>
<td>Workers’ compensation</td>
<td>$256,390</td>
<td>$256,390</td>
<td>$267,493</td>
<td>$273,893</td>
<td>2.4%</td>
</tr>
<tr>
<td>Temp employee benefits - budget only</td>
<td>$115,640</td>
<td>$115,640</td>
<td>$-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Intrafund labor - credit</td>
<td>$0</td>
<td>$0</td>
<td>$-</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Library Joint Powers Authority</strong></td>
<td>$11,480,842</td>
<td>$11,144,206</td>
<td>$10,038,310</td>
<td>$11,993,508</td>
<td>19.5%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$11,480,842</td>
<td>$11,144,206</td>
<td>$10,038,310</td>
<td>$11,993,508</td>
<td></td>
</tr>
</tbody>
</table>
Fines and Fees Schedule

The Library is recommending the following fee schedule.

<table>
<thead>
<tr>
<th>Description</th>
<th>Current</th>
<th>Proposed FY 2019-2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overdue Item Fine</td>
<td>25¢ per day</td>
<td>No change</td>
</tr>
<tr>
<td>Lost Fine</td>
<td>Varies Based on Item</td>
<td>No change</td>
</tr>
<tr>
<td>Collection Agency Fee</td>
<td>$20.00</td>
<td>No change</td>
</tr>
<tr>
<td>Damaged Item Fine</td>
<td>Varies Based on Item</td>
<td>No change</td>
</tr>
<tr>
<td>Flashdrive Fee</td>
<td>$5.00</td>
<td>No change</td>
</tr>
<tr>
<td>Headphone Fee</td>
<td>$3.00</td>
<td>No change</td>
</tr>
<tr>
<td>Library Card Replacement Fee</td>
<td>$2.00</td>
<td>No change</td>
</tr>
<tr>
<td>Meeting Room Fee</td>
<td>Varies</td>
<td>No change</td>
</tr>
<tr>
<td>Missing Parts Fine</td>
<td>Varies Based on Item</td>
<td>No change</td>
</tr>
<tr>
<td>Print/Photocopying Fee</td>
<td>15¢ per page</td>
<td>No change</td>
</tr>
<tr>
<td>Test Proctoring Fee</td>
<td>$40.00</td>
<td>No change</td>
</tr>
<tr>
<td>Inter Library Loan</td>
<td>None</td>
<td>No Change</td>
</tr>
</tbody>
</table>

Note: Fines are being waived due to COVID-19 crisis.
Appendix A:
Position Listing by Classification

<table>
<thead>
<tr>
<th>Library Personnel Profile</th>
<th>FY 2014 Amended Budget</th>
<th>FY 2015 Amended Budget</th>
<th>FY 2016 Amended Budget</th>
<th>FY 2017 Amended Budget</th>
<th>FY 2018 Adopted Budget</th>
<th>FY 2019 Adopted Budget</th>
<th>FY 2020 Adopted Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounting Assistant I</td>
<td>1.25</td>
<td>1.25</td>
<td>1.25</td>
<td>1.38</td>
<td>1.50</td>
<td>1.50</td>
<td>1.50</td>
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<tr>
<td>Administrative Assistant I/II</td>
<td>3.55</td>
<td>3.18</td>
<td>3.18</td>
<td>3.53</td>
<td>3.53</td>
<td>3.53</td>
<td>3.53</td>
</tr>
<tr>
<td>Assistant Director of Libraries</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Bookmobile Library Assistant</td>
<td>1.73</td>
<td>1.80</td>
<td>1.80</td>
<td>1.80</td>
<td>1.80</td>
<td>1.80</td>
<td>1.80</td>
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<tr>
<td>Building Maintenance Worker I</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Building Maintenance Worker II</td>
<td>2.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
</tr>
<tr>
<td>Courier/Driver</td>
<td>1.05</td>
<td>1.05</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Director of Libraries</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>IT Specialist I/II</td>
<td>2.00</td>
<td>3.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>IT Specialist III</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
</tr>
<tr>
<td>Librarian I/II</td>
<td>16.63</td>
<td>16.63</td>
<td>16.63</td>
<td>18.01</td>
<td>18.01</td>
<td>18.01</td>
<td>20.01</td>
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<tr>
<td>Librarian III</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3.00</td>
<td>3.00</td>
<td>3.75</td>
<td>4.00</td>
</tr>
<tr>
<td>Library Assistant I</td>
<td>2.00</td>
<td>2.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Library Assistant II</td>
<td>24.25</td>
<td>25.25</td>
<td>26.76</td>
<td>25.41</td>
<td>28.50</td>
<td>28.50</td>
<td>31.50</td>
</tr>
<tr>
<td>Library Assistant III</td>
<td>6.00</td>
<td>6.00</td>
<td>6.00</td>
<td>10.00</td>
<td>10.00</td>
<td>10.25</td>
<td>10.00</td>
</tr>
<tr>
<td>Library Assistant IV</td>
<td>1.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
</tr>
<tr>
<td>Library Division Manager</td>
<td>3.00</td>
<td>3.00</td>
<td>3.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Library Information Specialist</td>
<td>5.00</td>
<td>5.00</td>
<td>5.00</td>
<td>5.00</td>
<td>5.00</td>
<td>5.00</td>
<td>5.00</td>
</tr>
<tr>
<td>Library Information Technology Manager</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Library Specialist</td>
<td>3.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
</tr>
<tr>
<td>Management Analyst</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Manager System Services and Support</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Network Administrator</td>
<td>-</td>
<td>-</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
<td>2.00</td>
</tr>
<tr>
<td>Network &amp; Systems Administrator</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Principal Management Analyst</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Programmer Analyst I/II</td>
<td>-</td>
<td>-</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Service Field Crew Leader</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Systems Administrator</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Systems Coordinator</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Volunteer Coordinator Assistant</td>
<td>-</td>
<td>0.75</td>
<td>0.75</td>
<td>0.75</td>
<td>0.50</td>
<td>0.50</td>
<td>0.50</td>
</tr>
</tbody>
</table>

80.46            82.91            84.37            89.87            92.84            92.84            97.84

Note: In 2008 the FTE for the library system was 120.63.
Appendix B:

Trust Fund Narratives

FINKELDEY TRUST

Donor: Stella A. H. Finkeldey, a teacher and principal in the Santa Cruz City School System, left her estate to the Santa Cruz Public Library in 1949.

Terms: “….the net income there from, plus the annual sum of $100.00 from the principal, [shall] be used and expended solely for the purchase of musical literature for and to be kept in the music department of the Santa Cruz Public Library.”

Balance of Trust as of 5/22/2020: $9,200

Income: Interest earned is added to principal

Management: Held by the City Finance Department. Complete record is reflected in Library budget. CMS Manager manages the funds.

DOROTHY A. HALE TRUST

Donor: Dorothy A. Hale died in 2011 leaving the Library a bequest.

Terms: The Dorothy A. Hale Trust specifies that the Library use the funds for “the Scotts Valley Branch of the Santa Cruz Public Library System.

Balance of Trust as of 5/22/2020: $47,606

Income: Interest earned is added to principal

Management: Held by the City Finance Department. Regional Manager, Laura Whaley, manages funds.

LEET-CORDAY TRUST

Donor: Robert Leet-Corday

Terms: The Leet-Corday Trust specifies that the Library use the funds for the Downtown (Central) Branch of the Santa Cruz Public Library System for “providing vibrant physical and virtual public spaces”.

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Balance of Trust as of 5/22/2020: $99,233

Income: Interest earned is added to principal

Management: Held by the City Finance Department. DTN Regional Manager manages funds.

MCCASKILL TRUST – LOCAL HISTORY

Donor: Annie McCaskill, who died in 1981, named the City of Santa Cruz as one of the two residual legatees for her estate. The other was the First Presbyterian Church. Upon the death of her sister, Francis McCaskill, the City’s share of the estate was to be divided into two equal parts: one for local history and the other for providing materials and services to people who are visually impaired. Francis McCaskill died in 1986, and the Library received its distribution during the summer.

Terms: Half the City’s share is to be used “in establishing and maintaining a department in the City of Santa Cruz Public Library System devoted to the preservation of historical documents and objects and promulgation of the local history of the City of Santa Cruz and of the State of California.” No limitations on only spending income.

Balance of Trust as of 5/22/2020: $223,676

Income: Interest earned is added to principal

Management: Held by the City Finance Department. Asst. Director manages funds.

MCCASKILL TRUST – VISUALLY IMPAIRED

Donor: See above

Terms: Half the City’s share of the McCaskill Trust is to be used “in establishing and maintaining a Braille department in the City of Santa Cruz Public Library System and for the purpose of providing Braille books, materials, records, and tapes for use of persons with defective sight.”

Anticipating major cuts in the Library’s 1986-87 materials budget, the Library Board agreed in July that $15,000 in income from this Trust should be used to support the purchase of large print and talking book tapes for adults and children during the current fiscal year. It has been approved that continuing after this, the money could be spent in any way that benefitted the visually impaired and was not limited to the purchase of Braille materials.
Balance of Trust as of 5/22/2020: $203,779

Income: Interest earned is added to principal

Management: Held by the City Finance Department. CMS Manager manages funds.

JAMES MORLEY TRUST

Donor: James Morton Morley died on February 1, 2011, leaving the Library a bequest.

Terms: The James Morton Morley Trust specifies that the Library use the funds for “improvements or enhancements to the La Selva Beach Library Branch or the Aptos Branch if the La Selva Beach Branch has been or is scheduled to close”.

Balance of Trust as of 5/22/2020: $13,730

Income: Interest earned is added to principal

Management: Held by the City Finance Department. Regional Manager manages funds.

RICHARDSON TRUST

Donor: Dr. James B. Richardson died in 1979, leaving the Library a Testamentary Trust for book purchases. His other legatees were the Cornell University Veterinary School and a personal friend.

Terms: The Richardson Will specifies that the Library use the funds “for the purchase of nonfiction books written for the general public, and not to include textbooks, technical or statistical books, or religious or sociological studies.”

Balance of Trust as of 5/22/2020: $325,000

Income: In 1981 the Superior Court ruled that all net income be distributed annually, one-fifth to Cornell (for research on dogs) and four-fifths to the Library.

Management: Held by Comerica Bank. Check is received annually in May and that is appropriated into the Library’s annual budget. CMS Manager manages this trust.

WILLIAM COX SULZNER TRUST
Donor: William Cox Sulzner, also known as Lee Cox Sulzner, gave his estate to FSCPL to establish an endowment in his name.

Terms: “The net income of this fund shall be used to purchase mystery books, mystery tapes or other media, all of which shall bear my name as the donor.”

Balance of Trust as of 5/22/2020: $143,000

Income: Interest only.

Management: FSCPL holds this trust. CMS Manager manages this trust.

UTTER TRUST

Donor: Herman A. Utter and Ruth H. Utter Fourth Restatement of Trust Agreement dated May 7, 1992 restatement dated August 6, 2004

Terms: “To support the purchase of library materials and special library programs.” (March 2017)

Balance of Trust as of 5/22/2020: $232,549

Income: Interest Only

Management: FSCPL holds this trust. Held at Community Foundation of Santa Cruz County. Asst. Director manages these funds.
### Appendix C:

#### Vehicle Replacement Schedule

<table>
<thead>
<tr>
<th>#</th>
<th>Department</th>
<th>Description</th>
<th>Replacement Cost</th>
<th>Year Acquired</th>
<th>Year of Replacement</th>
<th>Savings Need/Yr to Meet Replacement Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>434</td>
<td>Courier</td>
<td>Ford Transit</td>
<td>$45,000</td>
<td>2020</td>
<td>2030-31</td>
<td>$4,500</td>
</tr>
<tr>
<td>528</td>
<td>Bldg Maint</td>
<td>Dodge Sprinter</td>
<td>$45,000</td>
<td>2017-18</td>
<td></td>
<td>$5,833</td>
</tr>
<tr>
<td>527</td>
<td>Bldg Maint</td>
<td>Ford Transit</td>
<td>$35,000</td>
<td>2015</td>
<td>2024-25</td>
<td>$3,500</td>
</tr>
<tr>
<td>529</td>
<td>Bldg Maint</td>
<td>Ford Transit</td>
<td>$45,000</td>
<td>2019</td>
<td>2029-30</td>
<td>$4,500</td>
</tr>
<tr>
<td>151</td>
<td>Outreach</td>
<td>Ford Escape Hybrid</td>
<td>$35,000</td>
<td>2017-18</td>
<td></td>
<td>$5,833</td>
</tr>
<tr>
<td>178</td>
<td>Outreach</td>
<td>Ford Escape Hybrid</td>
<td>$35,000</td>
<td>2015</td>
<td>2024-25</td>
<td>$3,500</td>
</tr>
<tr>
<td>531</td>
<td>Outreach</td>
<td>Freightliner</td>
<td>$350,000</td>
<td>2016</td>
<td>2030-31</td>
<td>$23,333</td>
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<tr>
<td>546</td>
<td>LIT Programs</td>
<td>Ford Transit</td>
<td>$35,000</td>
<td>2018</td>
<td>2028-29</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Programs</td>
<td>Pedal Library</td>
<td>$2,500</td>
<td>2016</td>
<td>2021-22</td>
<td>$500</td>
</tr>
</tbody>
</table>

**TOTAL SAVINGS NEEDS PER YEAR** $51,499

**Savings Began in FY 11/12**

**The Library System has chosen to abide by the City’s vehicle replacement schedule which is defined as replacing vehicles every 100,000 miles or every 10 years.**
STAFF REPORT

DATE: January 25, 2021

TO: Library Advisory Commission

FROM: Susan Nemitz

RE: Elect Chair and Vice Chair for 2021

RECOMMENDATION

The Library Advisory Commission needs to propose and vote upon candidates for the Chair and Vice Chair of the Commission.

DISCUSSION

See above.
STAFF REPORT

DATE: January 25, 2021

TO: Library Advisory Commission

FROM: Bruce Cotter and Rena Dubin

RE: Recommendations to Improve Public Participation

RECOMMENDATION

Review and approve.

DISCUSSION

Bruce Cotter and Rena Dubin worked as a subcommittee to improve public participation in Library Advisory Commission meetings. The following are their recommendations:

Regarding the WEBPAGE:  
This Motion requests staff to insure:

1. The SCPL Commission page is updated regularly with current calendar information and all previous agendas, minutes, and videos
2. The SCPL Commission page has a link to County/City Commission websites so the public can understand when there are openings and how to apply
3. The SCPL Commission page has a button or link which states that we welcome public comments, and allows the public to forward an email communication to all Commissioners in an automatic or timely manner (thus keeping the Commissioners’ emails more private, but enabling the public to communicate).
4. The aforementioned public comments are a one-way communication to Commissioners.
5. Commissioners are expected to read the comments. Comments should also be placed in Board Packets so they are part of the public record.
Regarding the AGENDA:

This Motion also stipulates:

1. The Agenda should be released to the Commissioners and placed on the SCPL Commission page seven days before a Commission meeting (ie, Tuesday prior to a Monday night meeting). Commissioners may request changes or additions to the agenda throughout the week by contacting the Chair. Members of the public may comment on the agenda via the link on the Commissioners page (referenced above), or during the meeting (referenced below).
2. The Chair will ask the Commissioners during each meeting if there are additions or changes to the agenda.
3. The public will not be able to add items to the agenda.
4. The agenda shall stipulate opportunities for public comment, so it is clear to the public beforehand when comments will be invited.

Regarding PUBLIC COMMENT during meetings:

This Motion also requests:

1. The Chair should clarify the opportunities for Public Comment at the beginning of each meeting.
2. Public comments are intended to be one-way communications from members of the public to the Commissioners.
3. Public comments will be allowed near the beginning of each meeting for items not on the agenda. If Commissioners would like to discuss items brought up during this time, Commissioners may ask these items to be placed on the next month’s agenda. This will enable the public to be properly notified.
4. Public comments will be allowed during each agenda item thereafter for comments pertaining to that item.
5. Public comments will be allowed prior to any action items / votes by the Commission.
6. Public comments may have time limitations.